### **Final Results**

for the year ended 31 December 2012

### **March 2013**





Alan Foy
Chief Executive Officer

Review of the period





### **Financial highlights**

- Revenue increased by 32% to £21.0m (2011: £16.0m)
- ◆ Recurring meter rental increased by 40% to £9.3m (2011: £6.6m) representing 44% of total revenue
- ◆ Gross profit increased by 50% to £13.3m (2011: £8.9m)
- ◆ Adjusted EBITDA\* increased by 59% to £9.0m (2011: £5.7m)
- ◆ Basic earnings per share increased by 77% to 5.18p (2011: 2.93p)
- ♦ Final dividend of 1.15p per ordinary share making 1.65p for the full year
- New banking club arrangement announced on 2 August 2012 for £45m with Barclays Bank PLC (lead bank),
   Clydesdale Bank PLC and Lloyds Bank PLC, replacing all existing facilities
- Available resources of £31.1m.



<sup>\*</sup> Excluding exceptional items and fair value adjustments.

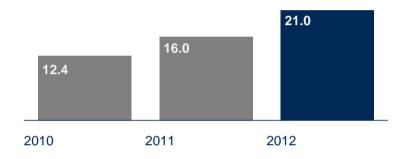
### **Operational highlights**

- ◆ Total meter portfolio increased by 34% to 341,000 (2011: 254,000) of which 95% are domestic
- ◆ Increase of 74% in capital investment in meter assets to £16.0m (2011: £9.2m)
- ◆ Increase in annualised recurring meter rental at 31 December 2012 of 42% to £10.8m (2011: 7.6m)
- Significant new contracts:
  - ◆ Gas Suppliers
    - Scottish and Southern Energy: c180,000 domestic meters
    - Scottish and Southern Energy: Initial order of 760 I&C meters and ADM™ devices
    - Total Gas and Power: Initial quantity of 15,000 I&C meters and ADM™ devices
    - Contract Natural Gas: Initial quantity of 1,475 I&C meters and ADM™ devices with exclusive arrangement to the balance of the portfolio estimated at over 20,000 I&C meters
    - ◆ Dong Energy Sales for I&C meters and ADM™ devices
    - E.ON Energy Solutions for Gas Metering Services for both domestic and I&C sectors
  - ◆ Energy Brokers: providers of brokerage services to small, medium and large gas consumers
    - ▶ BIU, Solis, Energi, Imserve and ISS for meters and ADM™ devices
- ◆ ADM™
  - First sales post-trial periods with a number of customers of over 2,000 units
  - Trials commenced in the Water and LPG markets in the UK
- Asset installation
  - Increase of 26% in asset installation revenue to £11.8m (2011: £9.4m) of which Gas Connection business increased turnover by 10% to £6.5m (2011: £5.9m)

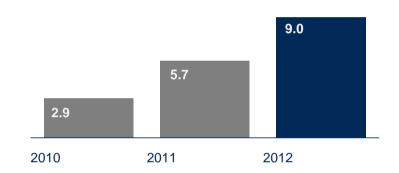


### Three year progress

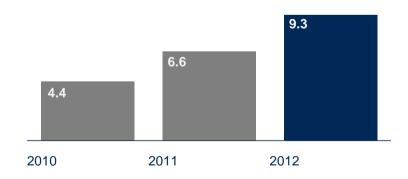
### Revenue (£m)



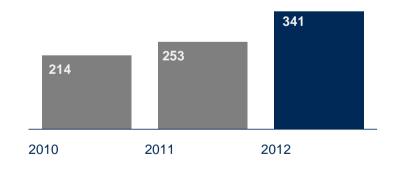
### **EBITDA** (£m)



### **Recurring revenue** (£m)



### Installed assets ('000)





# **Glen Murray**Finance Director

**Financial review** 





### **Financial highlights**

	Y/E 31 December 2012 £'m	Y/E 31 December 2011 £'m	Increase
Sales	21.0	16.0	32%
Gross profit	13.3	8.9	50%
Gross profit margin	63%	55%	
EBITDA*	9.0	5.7	59%
EBITDA Margin	43%	36%	
PBT*	6.5	4.0	62%
Basic Earnings per share	5.18p	2.93p	77%

<sup>\*</sup> Excluding exceptional items and fair value adjustments.



## Income statement segmental analysis for the year ended 31 December 2012

	Asset Management		Asset Installation			
	Y/E	Y/E		Y/E	Y/E	
	31 Dec	31 Dec		31 Dec	31 Dec	
	2012 £'000	2011 £'000	Increase	2012 £'000	2011 £'000	Increase
Revenue	9,254	6,614	40%	11,775	9,350	26%
Operating Costs	2,194	1,973	11%	5,565	5,136	8%
Segment Profit	7,060	4,641	52%	6,210	4,214	47%

- ♦ Recurring revenue up 40% on 2011. Current annual equivalent recurring meter rental at 28 February 2013 revenue is £11.5m
- ◆ £16m invested in meter assets during 2012 and over £4.5m to date in 2013, with corresponding increase in assets from 254,000 at Dec 11 to currently over 365,000.



# Cash flow highlights for the year ended 31 December 2012

		Y/E 31 Dec 2012 £'m		Y/E 31 Dec 2011 £'m
Operating cash flow		7.6		5.0
Investing activities				
<ul> <li>Meter assets</li> </ul>	(16.0)		(9.2)	
- Others	(0.6)	(16.6)	(0.3)	(9.5)
Financing activities				
<ul> <li>Net proceeds from new borrowings less capital repaid</li> </ul>	9.3		1.9	
<ul> <li>Finance costs</li> </ul>	(0.7)		(0.5)	
<ul> <li>Net proceeds from share issue</li> </ul>	_		8.8	
<ul><li>Dividend</li></ul>	(0.4)		(0.2)	
- Others	(0.1)	8.1	_	10.0
Increase/(decrease) in cash & cash equivalents		(0.9)		5.5
Cash & cash equivalents at the beg. of the period		7.3		1.8
Cash & cash equivalents at the end of the period		6.4		7.3



### **Balance sheet**

	FY	FY
	31 December	31 December 2011
	2012	
	£'m	£'m
Assets		
<ul><li>Non-current</li></ul>	38.0	23.2
- Current	9.9	9.0
Total Assets	47.9	32.2
Liabilities		
- Current	10.5	8.0
<ul><li>Non-current</li></ul>	20.8	11.7
Total Liabilities	31.3	19.8
Net Assets	16.6	12.4

Net debt as at 31 December 2012 was £13.9m (2011: £3.9m)



Alan Foy
Chief Executive Officer

**Strategic overview** 





### **Strategic focus**

- ◆ Core focus is on gas meters in the UK where we aim to:
  - be market leader in the independent ownership of industrial and commercial meters
  - ◆ establish ADM™ as the industry standard smart metering solution for industrial and commercial clients
  - grow our domestic meters business organically and potentially through new contracts
- ◆ We will also seek out new domestic and international markets for our products and services



### **Strategic progress**

- Continue progress to complete the initial order book (c. 390,000 domestic equivalent meters to add to existing 341,000 installed at December 12)
  - Increased average monthly run rate of meter installations to £1.3m investment in 2012 (2011: £0.76m)
  - Increased recurring annualised rental from meters to £10.8m at December 12 (2011: £7.6m)
  - At February13 recurring annualised rental from meters increased to £11.5m
- Maintain all KPI's and service standards with objective of securing the additional available meters over and above the initial quantity received from gas supplier customers noted above
- Negotiations and trials continuing with all other gas supplier customers to SMS plc to secure ownership of available meter asset portfolios
- Seek out trials and opportunities for ADM data services internationally in gas, electricity, water and LPG markets and Water and LPG markets in the UK



### Summary

- Further good progress across all KPIs
- ◆ 34% growth in numbers of meters under management
- Substantial order book to complete with further substantial potential to be gained
- ◆ Annualised meter recurring revenue increasing month on month to £11.5m at February 2013
- ◆ Funding in place with adequate head room for future growth (Net Debt/EBITDA 1.8)
- Dividend policy established
  - Maiden interim dividend of 0.5p per ordinary paid 22 November 2012
  - Final dividend of 1.15p for the current year
- ◆ 2013 expected to be a strong year



## **Appendices**





#### **Contracted clients**

#### Gas supplier customers































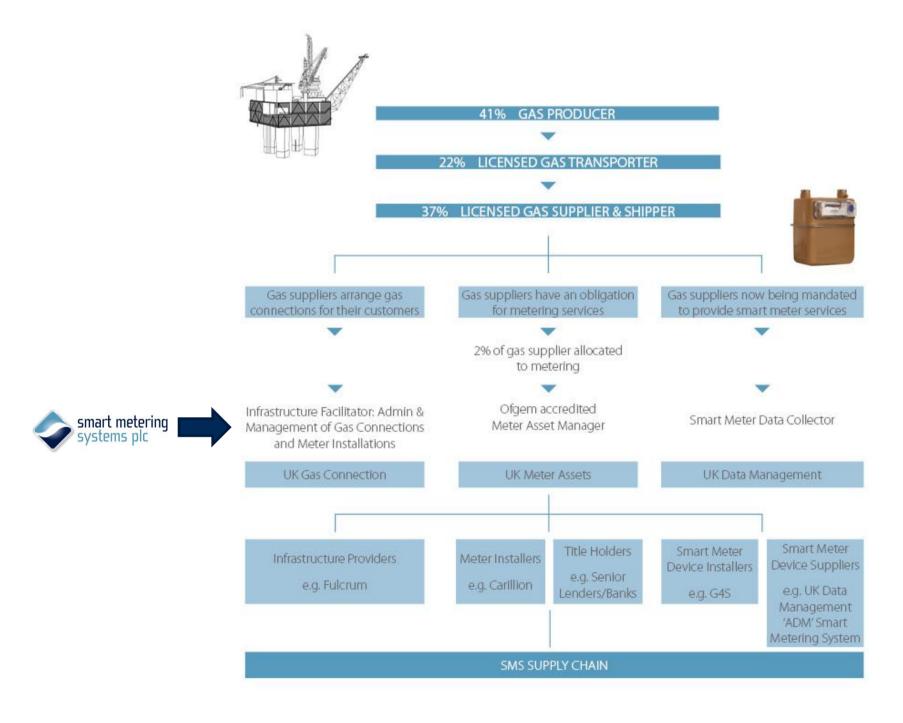




- Long standing multi-level relationships with suppliers who are responsible for the roll out of smart metering
- Current gas supplier clients provide potential access to:
  - Over 40% of UK residential gas meters
  - Over 80% of UK industrial and commercial gas meters
- Energy Broker clients provide brokerage and energy management services to small, medium and large group consumers
- Clients are globally recognised brands with international presence
- Business processes and IT systems uniquely tailored to each individual gas supplier (significant barrier to entry)



## **UK gas market**Gas supply chain





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